

# **Research activities and publication by core faculty PhD Public Administration**

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**Updated 15 September 2009**

## **Professor dr. Jan Thorsvik**

### **Recent and ongoing research activities**

1) *Name*: “Problems of legal protection in public administration and conditions for securing legal protection”

*Short description*: The problem of legal protection of citizens vis-à-vis the public administration is as topical today as it was 30 years ago. The main goals of this project are two: Firstly, to analyse problems of legal protection across policy sectors, and secondly to develop theoretical tools that may be instrumental in improving the capacities of legal protection in public administration.

2) *Name*: “Long-Term Planning and Policy Making in Norway: The Role of the Government Long-Term Programme 1945-2005”

*Short description*: The background of this project is the growing problems of long-term government planning in Norway after 1945. The project aims at explaining (i) why the steering ambitions became particularly strong in Norway after 1945, (ii) how the thinking about planning has evolved and become institutionalised over time, (iii) the characteristics of the planning documents over time as well as their effects on public administration, and (iv) how the planning and steering optimism has decreased and disintegrated during the last decade.

### **Selected publications**

Thorsvik, J. (2000) ‘Rettsikkerhetsproblemer i forvaltningen og betingelsene for ivaretagelsen av rettsikkerhet’, *Norsk Statsvitenskapelig Tidsskrift*, Vol. 16, No. 2.

Thorsvik, J. and B.K. Solvang (2000) ‘Logikken ved partnerskapsvalg i offentlig og privat sektor’, *Kommunal økonomi och politik*, Vol. 8: 7-30.

Thorsvik, J. (2000) ‘En rekonseptualisering av absorptive kapasitet i organisasjoner, med utgangspunkt i John Searles filosofi om intensjonalitet’, *Nordiske Organisasjonsstudier*, Vol. 7: 83-110.

Thorsvik, J. (2001a) ‘Verdimangfold og organisering. Refleksjon rundt formell organisasjonsstruktur og realisering av ulike verdier’, *Nordiske Organisasjonsstudier*, Vol. 3, No. 1: 65-87.

Thorsvik, J. (2001b) 'Styringslogikk og reformer i skolesektoren i Norge', *Nordisk Administrativt Tidsskrift*, Vol. 82.

Jacobsen, D.I. and J. Thorsvik (2002) *Hvordan organisasjoner fungerer*. Bergen: Fagbokforlaget.

Thorsvik, J. (2003) 'Modellutvikling, forklaring og forståelse. Utvikling av en syntetiserende strategi for å håndtere teorimangfold illustrert gjennom forskning omkring rettssikkerhetsproblemer', *Norsk Statsvitenskapelig Tidsskrift*, Vol. 19: 174-198.

Thorsvik, J. (2005) 'Det kollektive element i organisasjoner', in F. Nyeng and G. Wennes (eds.) *Kan organisasjoner føle?* Oslo: Cappelen Akademisk Forlag.

## **Professor dr. Jarle Trondal**

### **Recent and ongoing research activities**

1) *Name*: “DISC: Dynamics of International Executive Institutions”

*Short description*: This project aims at rediscovering one under-researched part of public administration, the executive arms of International Governmental Organizations. These are referred to as International Executives. The project compares the decision-making dynamics within the European Commission, the OECD Secretariat and the WTO Secretariat.

2) *Name*: “The Europeanisation of Domestic Central Administrations”

*Short description*: This project analyses the Europeanisation (national adaptation) of domestic government institutions and decision-making processes. The project is centred on a large scale survey of the Norwegian central administration, conducted in 2006-2007.

3) *Name*: ‘EuroTrans: The Transformation and Sustainability of European Political Order’

*Short description*: Work package 1: “The administrative-regulative dimension of political order”: How is the emerging constellation of political order sustained in terms of executive organisation and decision-making across levels of governance and borders? What are its particular institutional designs, what are the modes of decision-making and what is its impact in terms of problem-solving?

### **Selected publications**

Egeberg, M., G.F. Schaefer and J. Trondal (2003) ‘The Many Faces of EU Committee Governance’, *West European Politics*, Vol. 26, No. 3: 19-40.

Beyers, J. and J. Trondal (2004) ‘How Nation-States ‘hit’ Europe. Ambiguity and Representation in the European Union’, *West European Politics*, Vol. 27, No. 4: 919-942.  
Received the Vincent Wright Award 2005.

Trondal, J., M. Marcussen and F. Veggeland (2005) ‘Re-discovering International Executive Institutions’, *Comparative European Politics*, Vol. 3, No. 2: 232-258.

Trondal, J. (2006) ‘Governing at the Frontier of the European Commission. The case of seconded national experts’, *West European Politics*, Vol. 29, No. 1: 147-160.

Trondal, J. (2007) ‘Contending Decision-making Dynamics within the European Commission’, *Comparative European Politics*, Vol 5, No. 2: 158-178.

Trondal, J. (2007) 'The Public Administration turn in Integration Research', *Journal of European Public Policy*, Vol. 14, No. 6: 960-972.

Trondal, J. (2007) 'Is the European Commission a Hothouse for Supranationalism? Exploring Actor-level Supranationalism', *Journal of Common Market Studies*, Vol. 45, No. 5: 1111-1133.

Trondal, J. and L. Jeppesen (2008) 'Images of Agency Governance in the European Union', *West European Politics*, Vol. 31, No. 4: 417-441.

Trondal, J. (2008) 'The Anatomy of Autonomy. Reassessing the Autonomy of the European Commission', *European Journal of Political Research*, Vol. 47, No. 4: 467-488.

Trondal, J., S. Suvarierol and C. van den Berg (2008) 'The Compound Machinery of Government. The Case of Seconded Officials in the European Commission', *Governance*, Vol. 21, No. 2: 253-274.

Trondal, J. and U. Sverdrup (eds.) (2008) *The Organizational Dimension of Politics*. Bergen: Fagbokforlaget.

Trondal, J. (2010) *An Emergent European Executive Order*. Oxford: Oxford University Press (forthcoming)

## **Professor dr. Dag I. Jacobsen**

### **Recent and ongoing research activities**

1) *Name:* "The politics – administration dichotomy: The case of 30 Norwegian municipalities"

*Short description:* This project studies the use of power among local politicians in Norway. The project studies the relative power of local politicians vis-à-vis other actors, such as the central administration, media, international organisations, and local bureaucracy. The relationship between politicians and bureaucrats at the local level is also analysed.

2) *Name:* "Change management in organisations"

*Short description:* This project does two things: Firstly, it aims at accounting for what organisational change is. Organisational change is understood as complex processes balancing revolutionary and path dependent developments, conflict and co-operation, etc. Secondly, the project studies strategies for organisational change, notably the role of the change manager.

### **Selected publications**

Jacobsen, D.I. and J. Thorsvik (2002) *Hvordan organisasjoner fungerer*. Bergen: Fagbokforlaget.

Jacobsen, D.I. (2003) 'Politico-Administrative Conflict at the Local Level – Determined by the degree of Central Government Regulation?', *Local Government Studies*, Vol 29, No 4:95-116.

Jacobsen, D.I. (2004) *Organisasjonsendringer og endringsledelse*. Bergen: Fagbokforlaget.

Jacobsen, D.I. (2005) 'Sand in the Machinery? Politicians' and Administrators' Views on Public Sector Reform', *European Journal of Political Research*, Vol 44: 764-799.

Jacobsen, D.I. (2005) 'Enhet og mangfold – statsvitenskap og organisasjonsteori i Norge', in E. Døving and Å. Johnsen (eds) *Organisasjonsteori på norsk*. Oslo; Universitetsforlaget.

Jacobsen, D.I. (2006) 'Public Sector Growth: Comparing Politicians' and Administrators' Spending Preferences', *Public Administration*, Vol 84: 185-284.

**Jacobsen, D.I. (2006) 'The Relationship between Politics and Administration: The Importance of Contingency Factors, Formal Structure, Demography and Time', *Governance*, Vol 19: 303-324.**

Jacobsen, D.I. (2006) 'Fenomenologi og kvantitativ metode – som ild og vann eller gin og tonic?', in F. Nyeng and G. Wennes (eds) *Tall, tolkning og tvil bak metodevalg i økonomi, ledelse og markedsføring*. Oslo: Cappelen Akademisk forlag.

## **Jean Monnet Professor dr. Claudio Radaelli**

### **Recent and ongoing research activities**

#### 1) *Name:* Regulatory Impact Assessment in Comparative Perspective

*Short description:* For its scientific ambition and policy relevance, this is the flagship programme of the Centre for Regulatory Governance. It examines regulatory impact assessment (RIA) - that is, the systematic analysis of a wide range of costs and benefits of proposed legislation - in a comparative framework covering six countries (Canada, Denmark, Germany, the Netherlands, UK, and USA) and the European Union. RIA is the most important component of regulatory reform in Britain and most OECD countries. In the EU, it is the cornerstone of the competitiveness agenda. The study provides an analysis of the historical evolution of regulatory reform, how RIA has emerged and is currently performed, issues of efficiency, credibility, and definitions of regulatory quality. The research design is based on testing alternative hypotheses on why regulatory impact assessment succeeds and fails by using essentially qualitative methods. Quality of RIA is defined in terms of its impact on policy formulation. The study investigates the role of institutional design, actors in the policy process, how policy formulation is designed, and the major problems to which RIA is associated in different countries.

#### 2) *Name:* INTUNE – Integrated and United?

*Short description:* Intune is based on four systematic and inter-connecting surveys covering citizens, members of parliament, policy experts involved in EU committee governance, and the press. Intune examines the changes in the scope, nature and characteristics of citizenship that result from the process of the deepening and enlargement of the European Union. Its focus is on how integration and disintegration processes at both the national and European level affect three major dimensions of citizenship: identity, representation and scope and standards of good governance.

#### 3) *Name:* ENBR - European Network for Better Regulation

*Short description:* The main activities performed by the ENBR include: a) building a database on impact assessment development in European Member States; b) exploring the relationship between the type of impact assessment, and regulatory quality indicators; c) disseminating knowledge on methodologies; d) development of a website; e) organization of thematic

workshops on better lawmaking and sustainable development; f) networking activity aimed at fostering the coordination of impact assessment procedures in EU member states.

### **Selected publications**

Quaglia, L., F.D. Francesco and C.M. Radaelli (2008) 'Committee Governance and Socialization in the European Union', *Journal of European Public Policy*, Vol. 15, No. 1: 155-166.

Radaelli, C.M. and F. De Francesco (2006) *Regulatory Quality in Europe: Concepts, Measures, and Policy Processes*. Manchester: Manchester University Press.

Radaelli, C. M. and Vivien Schmidt (2005) (Eds.) *Policy Change and Discourse in Europe*. Frank Cass. Also published as special issue of *West European Politics*, Vol. 27, No. 2.

Radaelli, C. M. (2005) 'Diffusion without convergence: How political context shapes the adoption of regulatory impact assessment', *Journal of European Public Policy*, Vol. 12, No. 5: 924-843.

Radaelli, C. M. (2004) 'The puzzle of regulatory competition', *Journal of Public Policy*, Vol. 24, No. 1: 3-23.

Radaelli, C. M. (2004) The diffusion of regulatory impact analysis in OECD countries: best practices or lesson-drawing?, *European Journal of Political Research*, Vol. 43, No. 5: 725-749.

Schmidt, V. and C.M. Radaelli (2004) 'Policy Change and Discourse in Europe: Conceptual and Methodological Issues', *West European Politics*, Vol. 27, No. 2: 183-210.

Radaelli, C. M. and Vivien Schmidt (2004) 'Conclusions: Discourse and Policy Change', *West European Politics*, Vol. 27, No. 2: 364-379.

Kevin Featherstone and C.M. Radaelli (eds.) (2003) *The Politics of Europeanization*. Oxford: Oxford University Press.

Radaelli, C. M. (1999) *Technocracy in the European Union*. London: Longman.

## **Professor dr. Jan Beyers**

### **Recent and ongoing research activities**

1) *Name:* Access and Legitimacy

*Short description:* This research project concerns the extent to which additional international decision making layers lead to biased access possibilities for societal interests. Efforts are made to answer the question whether or not the increasing internationalisation of policy-making has a negative impact on legitimacy.

2) *Name:* Interest group politics and agenda-setting within the WTO

*Short description:* The purpose of project 2 is to explain why and how since 1995 a rather large population of interest groups became globally active in order to influence the policies of the World Trade Organization (WTO). More in particular, research will be conducted on the growth of the number of mobilized interests, the diversity of the population as well as the relation between the mobilized population and the policy agenda of the WTO. The first objective is to measure the development of the trade interest group population over time. The second objective is to explain why the population expanded in some areas and not in others. The third objective is to connect the development of the WTO trade policy agenda with the expansion of the trade interest group population and the political activities generated by trade interest groups.

### **Selected publications**

Beyers, J. and B. Kerremans (2007a) 'The Press Coverage of Trade Issues. A Comparative Analysis of Public Agenda-Setting and Trade Politics', *Journal of European Public Policy*, Vol. 14, No. 2.

Beyers, J. and B. Kerremans (2007b) 'Critical Resource Dependencies and the Europeanization of Domestic Interest Groups', *Journal of European Public Policy*, Vol. 14, No. 3.

Beyers J. and P. Bursens (2006) 'The European rescue of the federal state', *West European politics*, Vol. 29, No. 5: 1057-107.

- Beyers, J. (2005) 'Multiple Embeddedness and Socialization in Europe: The Case of Council Officials', *International Organization*, Vol. 59, Fall: 899-936.
- Beyers, J. and J. Trondal (2004) 'How Nation-States 'Hit' Europe - Ambiguity and Representation in the European Union', *West European Politics*, Vol. 27, No. 4: 919-942.
- Beyers, J. and B. Kerremans (2004) 'Bureaucrats, Politicians, and Societal Interests. How is European policy-making politicised?', *Comparative Political Studies*, Vol. 37: 1-31.
- Beyers, J. (2002) 'Gaining and seeking access: The European adaptation of domestic interest associations', *European Journal of Political Research*, Vol. 41: 585-612.
- Beyers, J. (2004) 'Voice and access: Political practices of European interest associations', *European Union Politics*, Vol. 5: 211-40.
- Beyers, J., T. Delreux and C. Steensels (2004) 'The Europeanisation of intergovernmental cooperation and conflict resolution in Belgium: The case of agriculture', *Perspectives on European Politics and Society*, Vol. 5: 103-34.
- Dierickx G. and J. Beyers (1999) 'Belgian civil servants in the European Union: a tale of two cultures', *West European politics*, Vol. 22, No. 3: 198-222.
- Beyers, J. and G. Dierickx (1998) 'The Working Groups of the Council of Ministers: supranational of intergovernmental negotiations?', *Journal of Common Market Studies*, Vol. 36: 289-317.

## **Professor dr. Harald Baldersheim**

### **Recent and ongoing research activities**

1) *Name:* Internationalisation of Nordic regions.

*Short description:* This project studies those challenges facing regional governance related to the capacity to organize and run network activities. The project focuses in particular on Nordic, European and wider international networking activities of regions. The project builds on and seeks to update a database established in 1997/98 covering all Nordic regions and larger cities. A central aim of the project is to chart the changes in networking activities and related development initiatives that have taken place over the last ten years.

2) *Name:* E-democracy and e-government.

*Short description:* This project analyses the impact of ICT on power and democracy in society. Focus is directed towards studying digital information regimes in central democratic institutions in Norway (political parties, media, public administration) – with an emphasis on the transformative impact these regimes have on these institutions.

3) *Name:* Territorial choice: The structure of local government as an issue in national politics in eleven European countries.

*Short description:* This project studies new modes of democratic governance. Focus is directed towards composite dynamics at the regional and local level.

### **Selected publications**

Baldersheim, H. and L. Rose (eds.) (2009) *Territorial Choice. The Politics of Boundary and Borders in Eleven European Countries* (forthcoming at Palgrave Macmillan).

Baldersheim, H. and Fimreite, A.L. (2007) Norwegian centre-periphery relations in flux: Abolition or reconstruction of regional governance?, in *Norway in Transition. Transforming a Stable Democracy*. London & New York: Routledge.

Baldersheim, H. and M. Øgård (2007) 'Innovation in E-government: Analysis of Municipal Web Pages in the Nordic Countries', *Information Polity*, Vol. 12. 1-13.

Baldersheim, H. and Wollmann, H. (2006) *The Comparative Study of Local Government and Politics. Overview and Synthesis*. Opladen: Barbara Budrich Publishers.

- Baldersheim, H. and Fimreite, A.L (2005) 'Norwegian Centre-Periphery Relations in Flux: Abolition or Reconstruction of Regional Governance?', *West European Politics*, Vol. 28, No. 4: 764-780.
- Baldersheim, H. (2005) 'From aldermen to ministers: the Oslo model revisited', in *Transforming political leadership in local government*. London: Macmillan.
- Baldersheim, H. (2004) *Electronic Voting and Democracy. A Comparative Analysis*. London: Macmillan.
- Baldersheim, H. and Daloz, J.-P. (2003) *Political Leadership in a Global Age*. London: Ashgate.
- Baldersheim, H., M. Illner and H. Wollmann (eds.) (2003) *Local Democracy in Post-Communist Europe*. Leske and Budrich.
- Baldersheim, H.; Bucek, J. and Swianiewicz, P. (2002) 'Mayors learning across borders: The international networks of municipalities in East-Central Europe', *Regional & Federal Studies*, Vol. 12, No. 1: 126-137.
- Baldersheim, H. and Ståhlberg, K. (2002) 'From guided democracy to multi-level governance: Trends in central-local relations in the Nordic countries', *Local Government Studies*, Vol. 28, No. 3: 74-90.

## **Professor dr. Poul Erik Mouritzen**

### **Recent and ongoing research activities**

1) *Name:* The Research Programme on the Structural Reform

*Short description:* The research programme, directed by Professor Poul Erik Mouritzen, aims at exploring the process and consequences of the Danish structural reforms. The programme consists of several tightly related projects from the University of Odense, University of Aarhus, University of Aalborg, University of Copenhagen and the Danish School of Journalism. The project studies the consequences of the Structural Reform with respect to issues such as: (i) municipal elections and party systems, (ii) citizens participation, (iii) political responsibility, control and steering, (iv) local civil society, etc.

2) *Name:* Evaluation of the political government model in five Danish regions, 2006-2009

*Short description:* Subsequent to the close-down of the Danish 'amts' and the establishment of five new regions, a committee system is replaced with a council system, that provides new scopes and limits for regional administration. This new government model was established 1 January 2007. The purpose of this project is to evaluate this reform. The model for evaluation is a theory driven evaluation where focus is directed towards the relations between changes in politico-administrative structures and the results that are reached. One important task for the theory driven evaluation is to explore the motives behind the chosen government form and – with the help of different theories – to illuminate the extent to which the chosen strategy will affect the behaviour of the affected actors.

3) *Name:* How to Reform the Modern Welfare State? Commissions as welfare state reform strategies

*Short description:* Large reforms of welfare state institutions are always accompanied by resistance and are always difficult to implement. Reasons for this are both strong interest organisations, but also strong voter groups. Governments therefore have to think strategically in order to implement reforms. More often than not, governments will establish commissions to help preparing reforms and to pave the way for political support for these reforms. Governments also tend to include actors outside the central administration. One establishes a commission. Partly to get scientific information but also due to political tactics, the government makes alliances with potential opponents to pave the way for reform. But what role do these commissions play in reforming the institutions of the welfare state? Do they make a difference or are they only passive tool-kits for the government? Do the commissions

make reforms better or do they primarily legitimise decisions? Why are commissions so different? How do different commissions work? To what extent can the government control them and use them for their own reform agenda? These, and several other, questions are central in this research project.

### **Selected publications**

Mouritzen, P.E. and U. Kjær (2003) *Kommunestørrelse og lokalt demokrati. Hvor fungerer det lokale demokrati bedst? Resumé af en undersøgelse*. Odense: Syddansk Universitetsforlag.

Mouritzen, P.E. and J.H. Svara (2002) *Leadership at the Apex. Politicians and Administrators in Western Local Governments*. Pittsburgh: Pittsburgh University Press.

Mouritzen, P.E. and S. Winter (2001) 'Why people want something for nothing: The role of asymmetrical illusions', *European Journal of Political Research*, Vol 39: 109-143.

Mouritzen, P.E. (2002) 'Spændinger i velfærdsstaten', in J.H. Petersen and K. Petersen (eds.) *13 udfordringer til den danske velfærdsstat*. Odense: Syddansk Universitetsforlag.

Mouritzen, P.E. (1998) 'Hvad nyt under solen', *Politica*, Vol. 30, No. 3: 268-270.

Mouritzen, P.E. (1998). 'Konfliktdimensioner i den kommunale organisation', *Politica*, Vol. 30, No. 3: 308-324.

## **Associate Professor dr. Gro Kvåle**

### **Recent and ongoing research activities**

1) *Name*: “Evaluering av det nasjonale kvalitetsvurderingssystemet for grunnsopplæringa”

*Short description*: The evaluation concerns the construction, implementation, usage, and effects of the system as a whole and the different elements in the system, such as student evaluations, national tests, mapping exercises, resources, and the web page.

2) *Name*: “Lokal velferdsleiing i system under press”

*Short description*: The project is hosted by Sogn and Fjordane University College under the leadership on Professor Oddbjørn Bukve. The backdrop of the project is the large governance challenges within the Norwegian health and social sector. These challenges accompany large demands and incompatible goals with respect to change and development, co-ordination and prioritisation, and cost effectiveness and quality.

### **Selected publications**

Kvåle, G. (2008) 'Det er ditt val! Om fritt skuleval i norske kommunar', in E. Elstad and G. Langfeldt (eds.) *Ansvarlighet i skolen. Politiske spørsmål og pedagogiske svar*. Oslo: Cappelen Damm.

Kvåle, G. (2006) *Organisasjon og identitet*. Oslo: Det Norske Samlaget.

Kvåle, G. (2005) 'The Agder Story', *Artificial Intelligence and Society*, Vol. 19, No. 4.

Kvåle, G. (2005) 'Value Creation and Meaning Construction', *Artificial Intelligence and Society*, Vol. 19, No. 4.

Kvåle, G. (2004) 'Ledelse i skoleutvikling', in G. Imsen (ed.) *Den ustyrilige skolen*. Oslo: Universitetsforlaget.

Kvåle, G. (2000) *Organisering av identitet. Ein studie av organisatorisk identitetsdanning i trygdeetaten*. Doctoral thesis, department for political science, University of Tromsø, Norway.

Kvåle, G. (1998) 'Asian modernity or “creolization”': With Weber to Singapore and back again', in R. Goodman (ed.) *Modern Organizations and Emerging Conundrums. Exploring the Postindustrial Subculture of the Third Millennium*. New York: Lexington Books.

Kvåle, G. (1995) 'Den singaporske erfaring som forbilde', *Internasjonal politikk*, No. 2.

Kvåle, G. (1993) 'Kommunal fristilling og val av organisasjonsløysingar – innvandringspolitikken som prøvestein for lokal autonomi", *Norsk Statsvitenskaplig Tidsskrift*, 3.

## **Associate Professor dr. Morten Øgård**

### **Recent and ongoing research activities**

1) *Name*: “The rise of the Networked Region: The challenges of regional collaboration in a globalised world”.

*Short description*: This project studies those challenges facing regional governance related to the capacity to organize and run network activities. The project focuses in particular on Nordic, European and wider international networking activities of regions. The project builds on and seeks to update a database established in 1997/98 covering all Nordic regions and larger cities. A central aim of the project is to chart the changes in networking activities and related development initiatives that have taken place over the last ten years.

2) *Name*: “Power on the internet. Information regimes in the 24-hour democracy”

*Short description*: This project analyses the impact of ICT on power and democracy in society. Focus is directed towards studying digital information regimes in central democratic institutions in Norway (political parties, media, public administration) – with an emphasis on the transformative impact these regimes have on these institutions.

3) *Name*: “Change management”

*Short description*: This project aimed at understanding change processes in political institutions, notably in local bureaucracy.

### **Selected publications**

Øgård, M. (2002) *Forvaltningsinnovasjon i de nordiske regionene/kommunene: I felles takt mot New Public Management?* Oslo: Unipub forlag.

Øgård, M. (2003) ‘Is local Democracy under Pressure from New Public Management? Evidence from Norway’, in H. Baldersheim and J-P. Daloz (eds.) *Political Leadership in a Global Age*. Aldershot: Ashgate.

Øgård, M. (2005) ‘New Public Management – fornyelse eller fortapelse av den kommunale egenart?’, in H. Baldersheim and L. Rose (eds.) *Det kommunale laboratorium. Teoretiske perspektiver på lokal politikk og organisering*. Bergen: Fagbokforlaget.

Greer, P., A, Murphy, M. Øgård and J.M. Rodriguez (2006) *Guide to participatory democracy in Bulgaria and Romania*. Strasbourg: Council of Europe Publishing.

Balersheim, H. and M. Øgård (2007) 'Innovation in E-government: Analysis of Municipal Web Pages in the Nordic Countries', *Information Polity*, Vol. 12. 1-13.

Baldersheim, H. A.V Haug and M. Øgård (eds.) (2008) *Mot den virtuelle kommunen. Studier i e-demokrati og e-forvaltning*. Bergen: Fagbokforlaget.

## **Associate Professor dr. Helge Hernes**

### **Recent and ongoing research activities**

1) *Name*: "ASAP – Accountability in schools in practice"

*Short description*: This project aims at analysing teachers' implementation of accountability programs. This project aims at examining the degree to which teachers make efforts in the implementation of accountability plans and programs.

### **Selected publications**

Hernes, H. (1997) 'Crosscutting Identifications in Organizations', in Sonja Sackmann (ed.) *Cultural Complexity in Organizational Settings: Contrasts and Contradictions*. Thousand Oaks: SAGE.

Hernes, H. (2004) 'Subordinates' reactions to managerial directions. Towards a contingency theory of tight and loose couplings in public organizations', paper presented at the Academy of Management Annual Meeting, New Orleans, August 6 – 11, 2004.

Hernes, H. (2005) 'Forventninger til ledelse i kirken', in Pål Repstad and Jan-Olav Henriksen (eds.) *Mykere kristendom? Sørlandsreligion i endring*. Bergen: Fagbokforlaget.

Hernes, H. (2005) 'Should managers walk around or walk away? Perceptions about and expectations towards management in public organizations', *International Public Management Journal*, Vol. 8, No. 1: 83 – 112.

Hernes, H. (2006) 'Normative implications of institutional perspectives to the study of organizations', poster at Organization Science Winter Conference "Celebrating the ideas of James G. March: Looking forward Steamboat Springs", Colorado, USA, 2. – 5. February 2006.

Hernes, H. (2006) 'Beyond NPM. Towards a new perspective for successful public organizations', paper at The first Latin America-Europe Meeting on Organizational Studies, LAEMOS, Puebla, Mexico, 11. – 13. January 2006.

## Associate Professor dr. Dag O. Torjesen

### Recent and ongoing research activities

1. *Name:* Autonomi, Transparens og Management, a comparative research program

*Short description:* The aim of the program is to study change processes in Norwegian health care, make comparisons with Sweden, Denmark and other countries, and estimate consequences for service quality, efficiency and legitimacy. Haldor Byrkjeflot is the project manager. The research group has participants from the Stein Rokkan Center of social research and cooperating institutions. Health care Bergen is an important partner. The research group will also coordinate its activities with the [Program for health economics in Bergen \(HEB\)](#)

2. *Name:* Lokal velferdsleiing i system under press

*Short description:* The project is hosted by Sogn and Fjordane University College under the leadership on Professor Oddbjørn Bukve. The backdrop of the project is the large governance challenges within the Norwegian health and social sector. These challenges accompany large demands and incompatible goals with respect to change and development, co-ordination and prioritisation, and cost effectiveness and quality.

### *Selected publications*

Torjesen, Dag Olaf (2008) Foretak, management og medikrati. En sektorstudie av helseforetaksreform og ledelse i den norske spesialisthelsetjenesten. PhD thesis, University of Bergen.

Torjesen, Dag Olaf (2007) 'Kunnskap, profesjoner og ledelse', *Tidsskrift for samfunnsforskning*, Vol. 48, No. 2: 275-287, 2007.

Torjesen, D. O. and H. Byrkjeflot (2007) 'When Disease is Being Priced. The Translation of the American DRG-system to the Hospital sector in Norway and Denmark', *Paper 2<sup>nd</sup>. Nordic Workshop on Health Management and Organization 06.-07. 2007.*

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## **Associate Professor dr. Stefan Gänzle**

Recent and ongoing research activities

### **1) Title: "Adapting to European integration? Kaliningrad, Russia and the European Union"**

Financed by: Fritz Thyssen Foundation, Germany (2005-2008)

*Short description:* Following the restoration of Lithuania's independence and the dismantling of the Soviet Union, the Kaliningrad region is now an exclave surrounded by EU member states. Using the analytical framework of Europeanization as a point of departure, this project analysed the interaction between Russia and its Kaliningrad region on one side, and their European partners on the other side, thus assessing the region's potential to serve as Russia's main opening to the EU.

### **2) Title: "European Policy for Global Development: Security and Development"**

Financed by: German Federal Ministry for Economic Cooperation and Development (BMZ), 2008-2009

*Short description:* New EU external relations capabilities and instruments, such as for instance the Instrument for Stability, have been forged to address the complex relationship between development and security policy. In the context of EU policy-making, the security-development nexus is complicated by the fact that its elements stretch over different 'pillars' of the EU's internal organization involving different legal approaches and actors. This project analyses how specific actors have changed their role(s) in EU external relations and what the implications are on coherence of EU policy and the coordination between actors at the level of the Union and Member States.

### **3) Title: "The European External Action Service: Implications for Development Policy"**

Financed by: German Federal Ministry for Economic Cooperation and Development (BMZ), 2009

Some of the most profound changes introduced into the Lisbon Treaty are to be found in the realm of EU external relations. A new European External Action Service would combine representatives from the Council, the Commission and Member States diplomatic corps. In 2007, the Council and the Commission decided to merge the European Union Special Representative and Head of Delegation of the European Commission Delegation to the AU in Addis Ababa; this step also provided the EU with some testing ground for the future shape of EU external relations. Drawing on a number of expert interviews, this project will analyse the

experiences gained at the Addis-based delegation thus far ('socialisation'), examining whether the structure has effectively improved inter-pillar cooperation ('coherence'). Second, it addresses the question whether the proposed new European External Action Service could be designed as a 'champion of development' and what its relationship to other EU agencies, such as EuropeAid, will be.

### **Selected publications**

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